Large Dairy Farms



Competing in a World Market







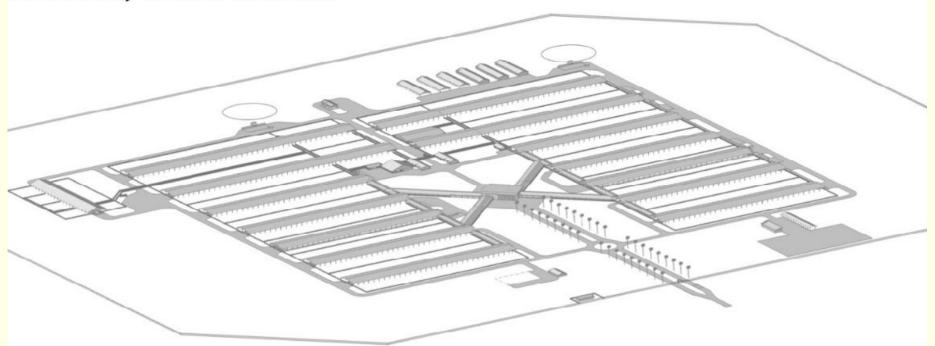


TYPICAL MEGA DAIRY FARM EXAMPLE



NATIONAL AGRICULTURAL DEVELOPMENT COMPANY

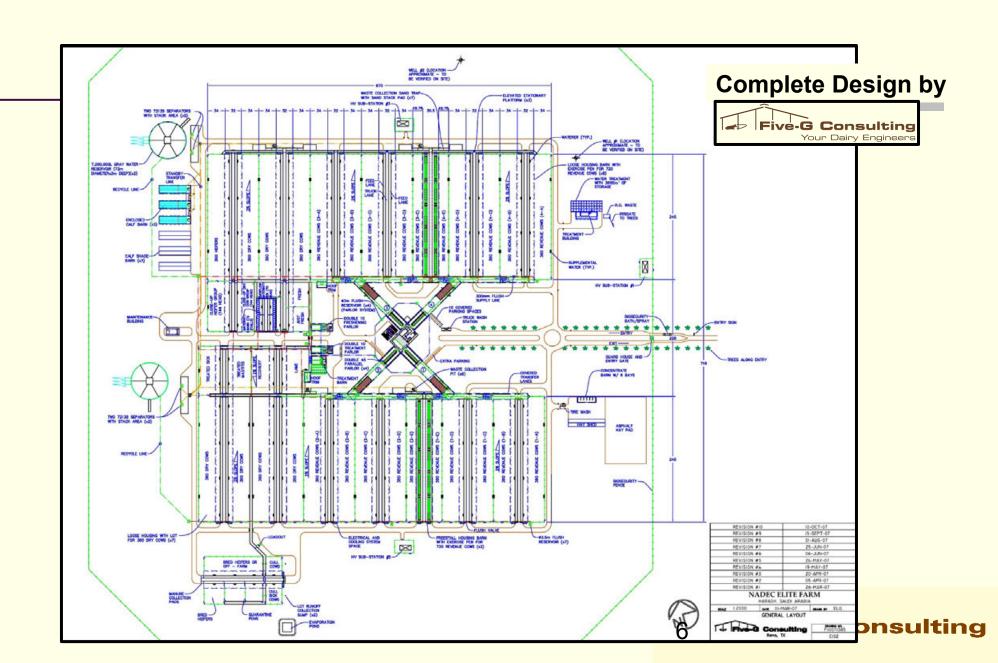
HARADH, SAUDI ARABIA



DAIRY #6



TYPICAL MEGA DAIRY FARM EXAMPLE





IFCN Dairy Outlook 2030





Milk production:

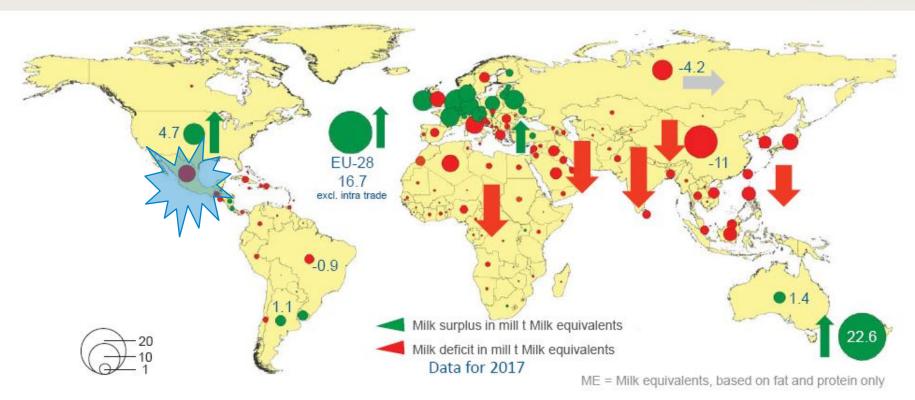
+ 304 mill t

Approx. 3 times of the current USA milk supply

Where Is This Milk Needed?

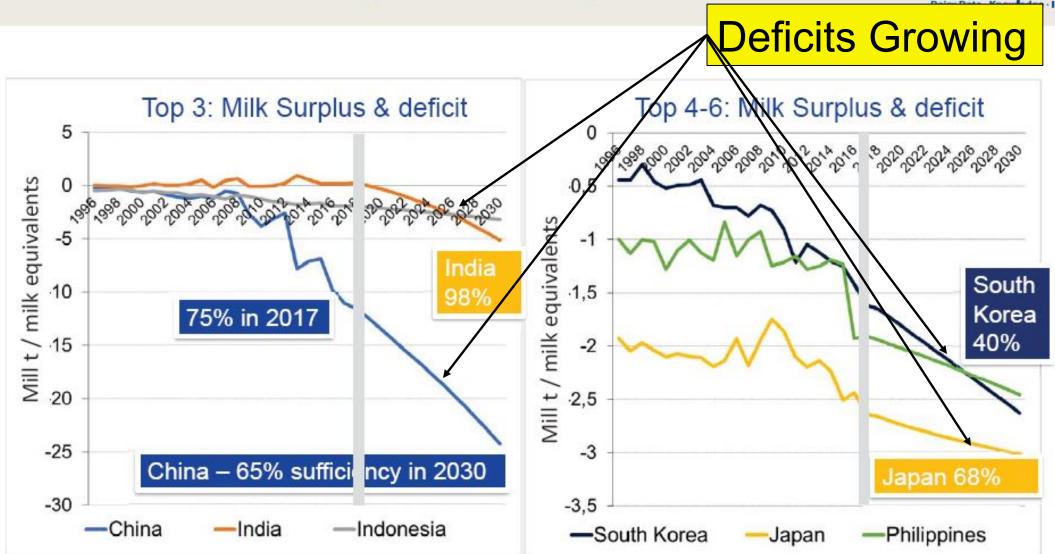
Milk Surplus and Deficit per Country 2017



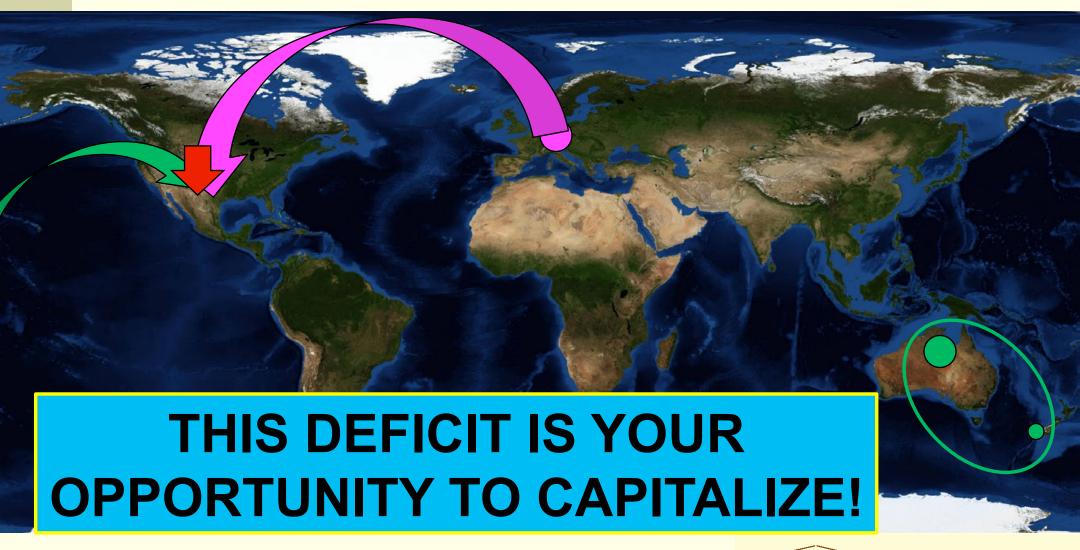


Cases from the Top 6 Asian Importers





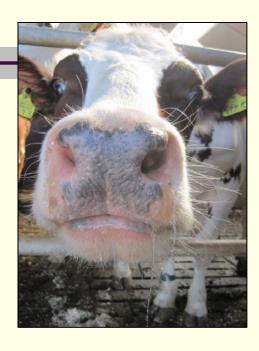
2030 FORECAST GLOBAL EXPORTS TO FILL THE DEFICIT







Dairy Facility Concepts



The U.S. Model



U.S. Dairy Statistics- 2017

- 9,500,000 Producing Dairy Cows
- 39,000 Dairy Farms Total
- 2,250 Dairies with More Than 1,000 Milking*
- 2,250 Dairies with 500 to 1,000*
- The 4,500 Dairies with more than 500 produce 67% of our Total Milk Supply, that is 12% of Farms



*No One Else Has So Many Large Dairies; With So Many Years Experience.



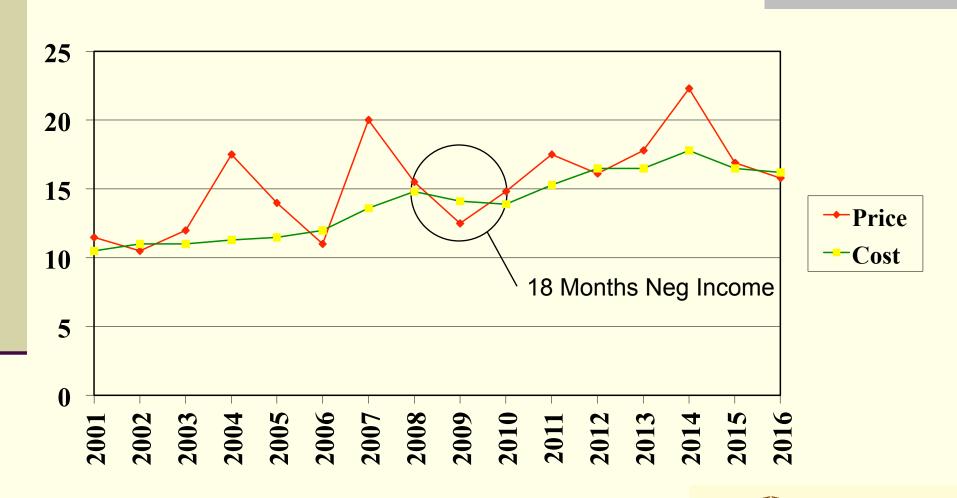
U.S. Dairy Industry Change From 1992 to 2018									
	1992			2018			Percent Change		
		Cows	Cows/		Cows	Cows/		Cows	Cows/
	Herds	(1000s)	herd	Herds	(1000s)	herd	Herds	(1000s)	herd
Midwest	80,135	4,100	51	19,535	3,342	171	(76)	(18)	234
Northeast	29,758	1,824	61	12,230	1,405	115	(59)	(23)	87
Southeast	12,057	1,253	104	2,225	506	227	(82)	(60)	119
West	9,559	2,515	263	3,478	4,146	1,192	(64)	65	353
U.S.	131,509	9,692	74	37,468	9,399	251	(72)	(3)	240

Over the past 27 years, the national average herd size has grown 240 percent, from 74 to 251 cows. Over the past year, herd size grew from 234 to 251 cows, up 17 cows per herd on average. Regionally, the West (+353) and the Midwest (+234) have seen the largest percentage gains in herd size since 1992.

- Hoard's Dairyman Insight, April 2019



Why Should You Listen to Me? U.S. Milk Price





INSIGHT

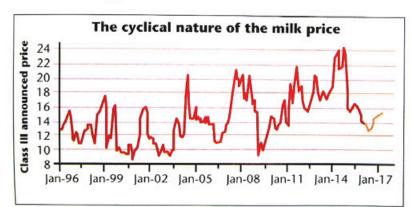
June 2016 — VOLUME 29, Report 6

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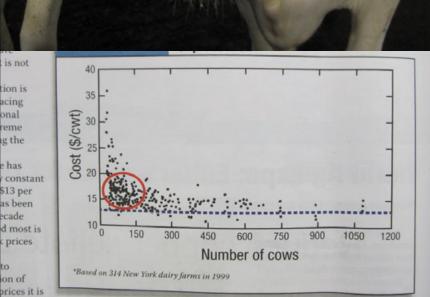
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milk price e right.



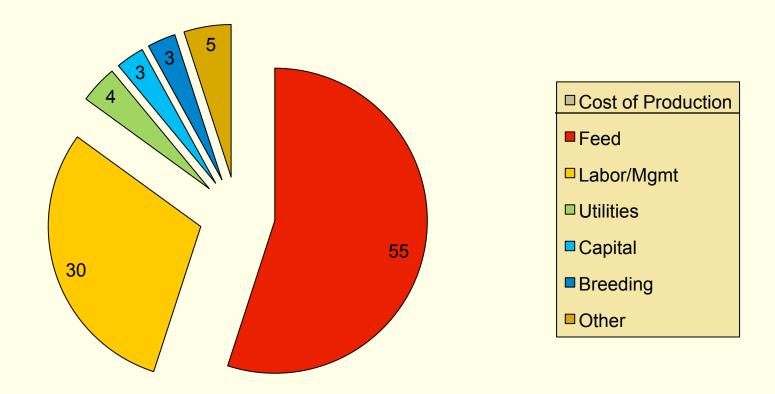
Actual Milk Price Data





factored in as only part of the decision made a conscious decision to exit the

% U.S. Cost of Production Breakout







The U.S. Has the Most Varied Climate of Any Major Milk Producer



U.S. Dairy: Innovation Leader

- 1. Price based on Market Economics for over 40 years.
- 2. The lowest cost of production in a total confinement system.
- 3. By far, the most efficient total confinement dairies in the world.
- 4. Managing large dairies as businesses for over 50 years.
- Most diverse climate zones of any dairy economy in the world.
- 6. Over 70 years of developing genetics for high volume, large, total confinement dairies.
- 7. Emphasis on technology as a management tool, not just to eliminate labor.
- 8. Simple systems that are easy to manage.
- 9. Lowest maintenance systems in the industry, designed for 24/7 operations.
- All of the significant developments in cow environment and cooling for the past 60 years have been from the U.S.
 - a. Parasol type freestalls
 - b. Natural vent freestalls
 - c. Arizona/Saudi style open barns
 - d. Curtain sided barns
 - e. Tunnel vent barns
 - f. Cross vent barns
 - g. HVLS fans
 - h. Feed line soaking systems
 - i. Vanned High speed fans
- 11. Primary facility emphasis is on cow comfort.
- 12. Leader increasing the barn and component dimensions to benefit the cows.









Normal U.S. Dairy Operations Numbers

- Total Cull Rate: 33%
- Actual Death Loss: 6% (Involuntary Culling)
- Average Lactations: 3
- Calving Interval: 13 Months
- Age at First Calf: 23 Months

The U.S. Makes the Most Efficient Milk in the World





How Are You Culling Cows?

Voluntary Culling

You Choose Which Cow to Remove



Involuntary Culling

Cows Just Die, No Choice







Initial Construction













In An Underdeveloped Dairy Sector

- You Are Trying to Expand As Rapidly as Possible
- You Do Not Have Ready Access to Cows
- You Are Paying Double for Replacement Heifers
- You Do Not Have Local Dairy Experts and Consultants
- You Do Not Have Trained Builders or Technicians
- You Do Not Have Trained Cow People
- Biggest Issue Is.....



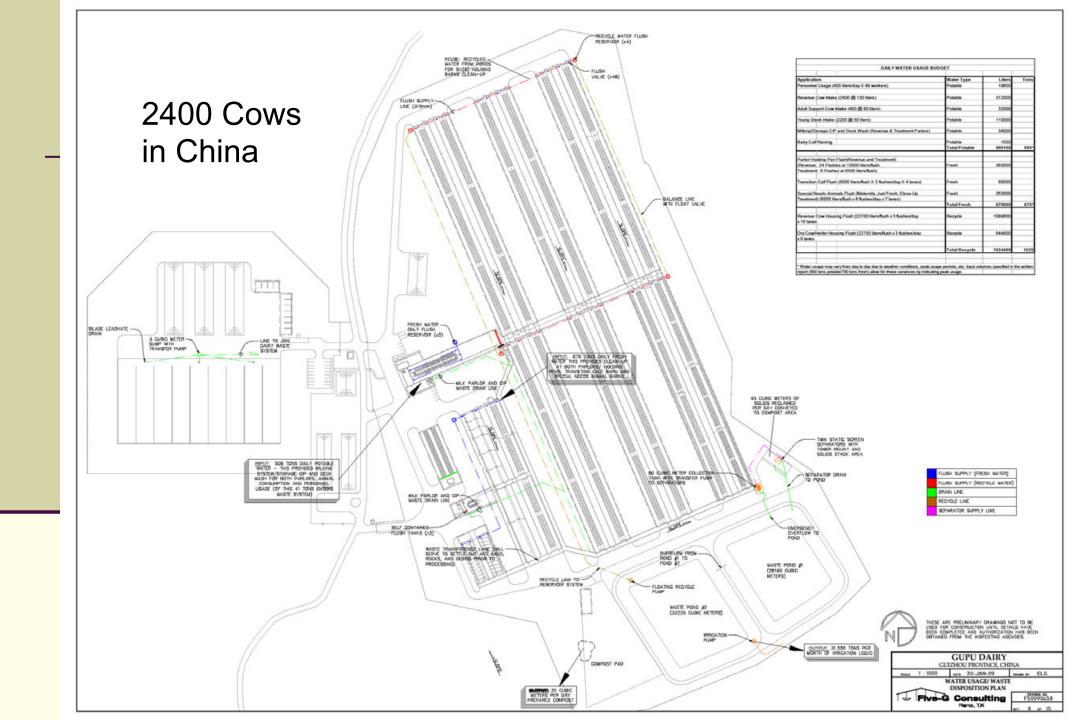


Experienced Suppliers

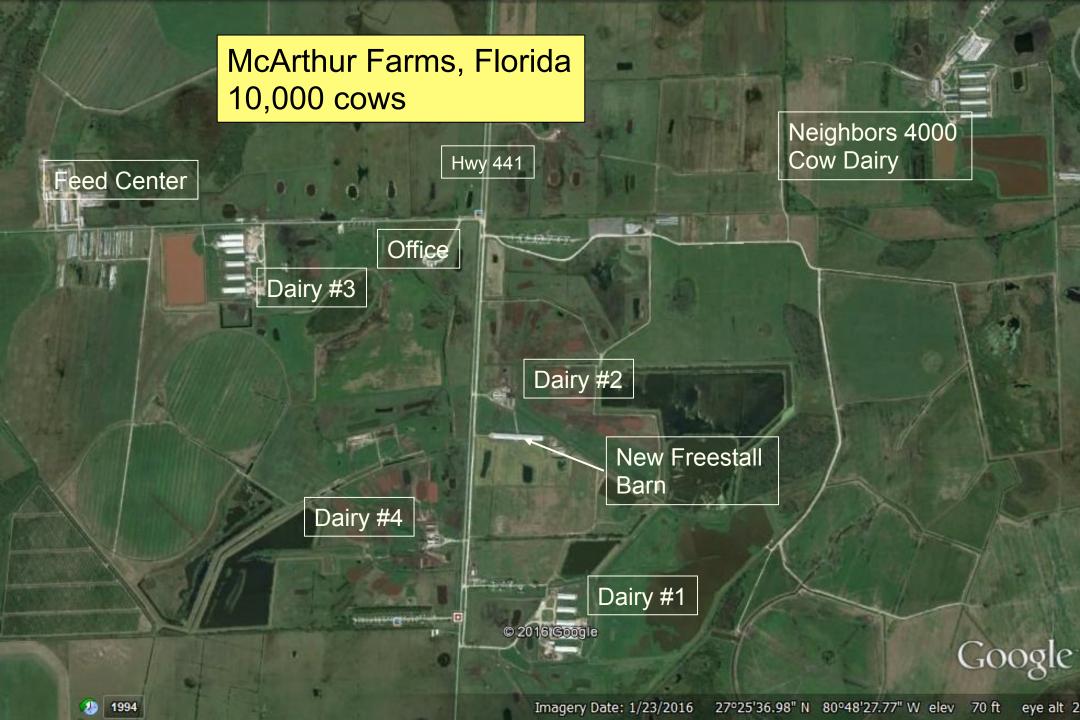




















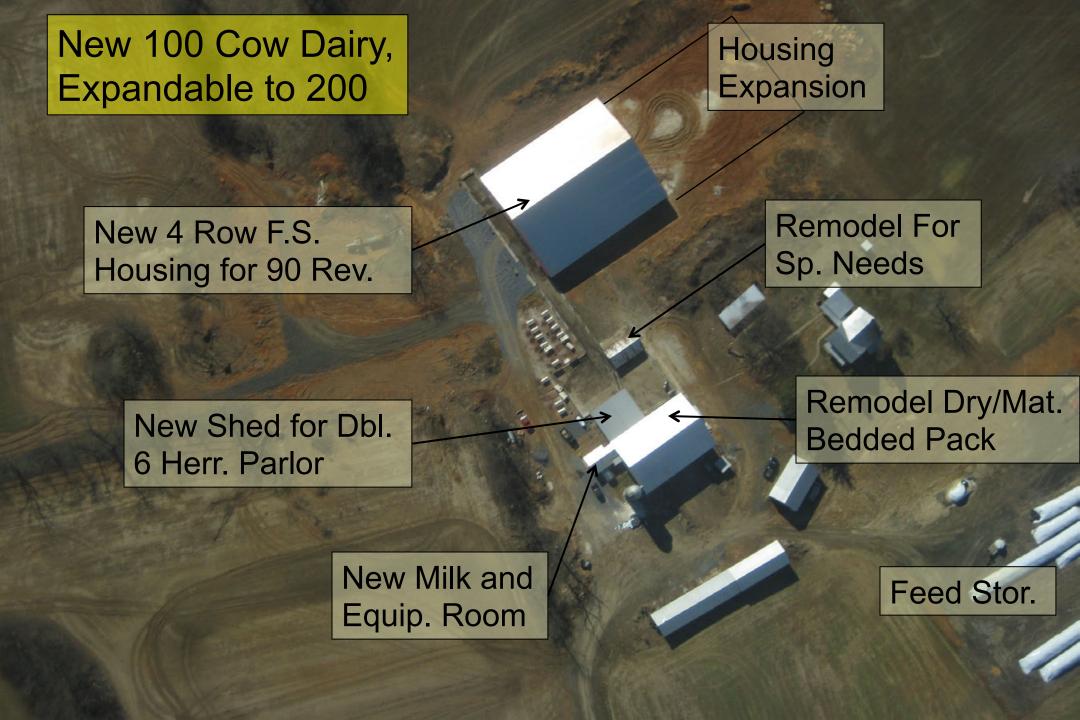


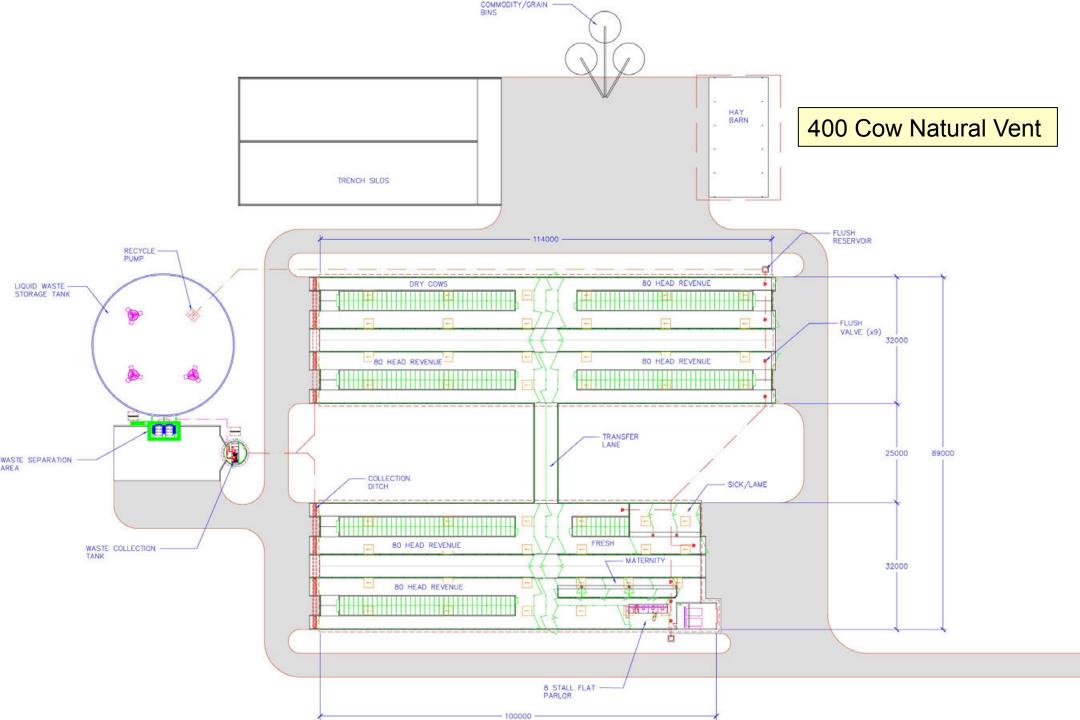


In Some Locations 500 Cows Can Be A Large Dairy

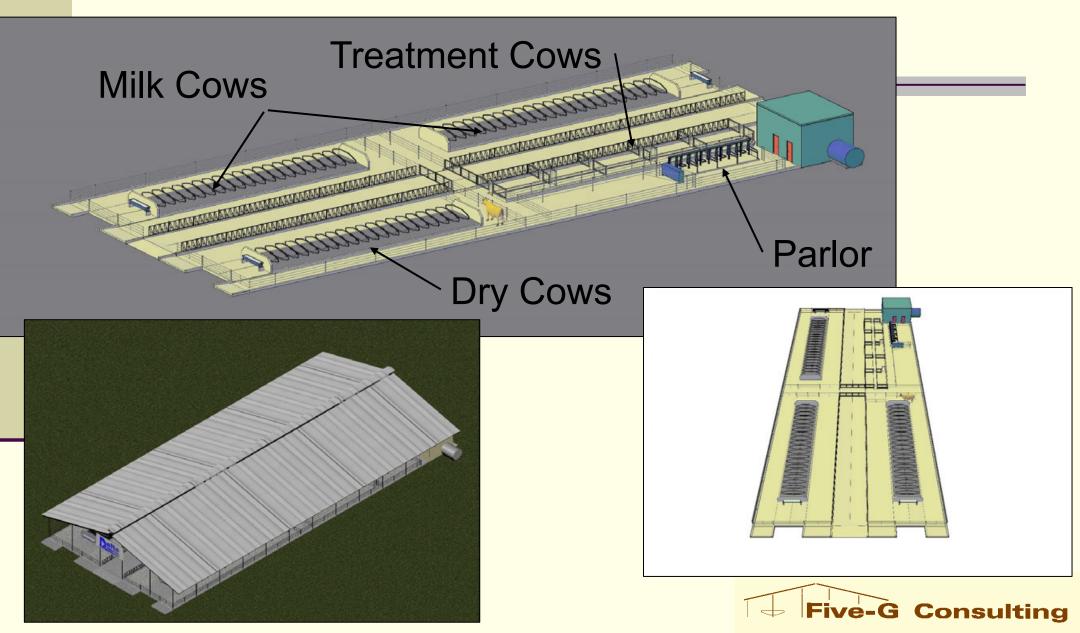








Smaller Dairies



What Type of Housing?



Overall Concept



Dry Lot Housing- Corrals











Dry Lot- Corrals

- Lowest Cost
- Sun Exposure
- Less Manure Daily
- Best Air Quality
- Exterior Feeding
- Good Production (in good weather)

- Heat Stress
- Sun Exposure
- Mud
- Long Walking Distance
- Large Area
- Runoff Issues
- Wind
- Overall Labor









Open Barns-Saudi Style

- Lower Cost (?)
- Covered Feeding
- Less Exposure
- Shade and Cooling
- Smaller "Footprint"
- Good Air Quality

- Mud
- Long Walking Distance
- Large Area
- Runoff Issues
- Waste Handling
- Some Wind Issues
- Shade / Bedding















Compost Barns

- Reduced Cost (?)
- Less Liquid Manure
- Covered Feeding
- Less Exposure
- Shade and Cooling
- Good Leg/Hoof Health

- Mud
- Keeping Bedding Dry
- Double the Area
- Waste Handling
- Bedding Source
- High Labor Input
- Heat of Compost
- Poor Cooling

Freestall Systems





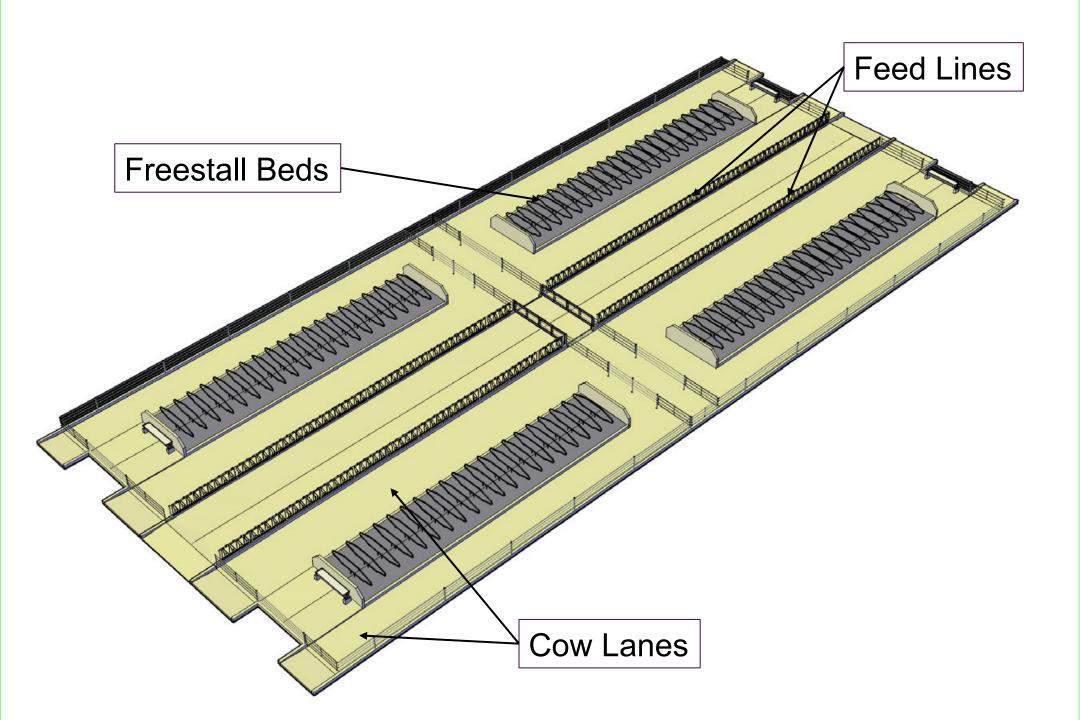
Cow Comfort

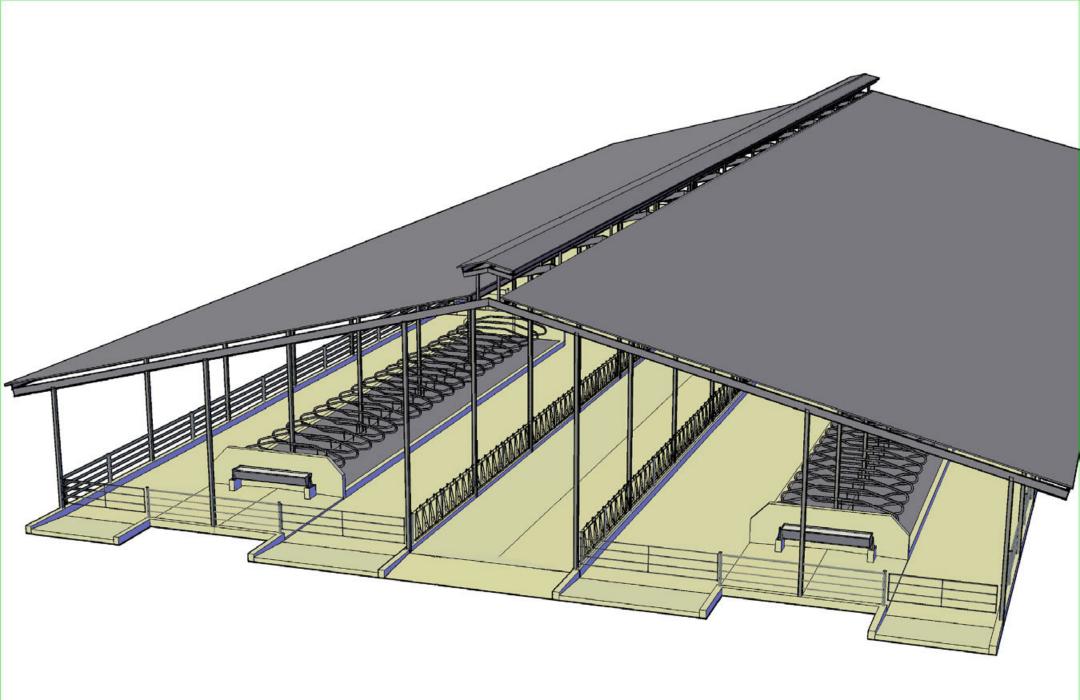


















Freestalls

- Efficient Operation Labor
- Optimum Feeding
- No Mud Issues
- Consistent Beds
- More Compact Design
- More Efficient Cooling
- Higher Production

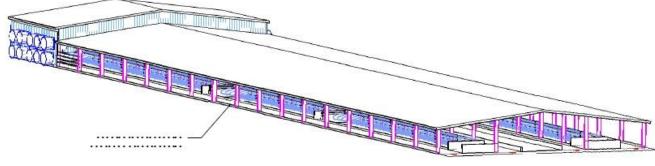
- Higher Cost (?)
- All Manure is Collected Daily
- Stall Bedding
- Higher Management Investment



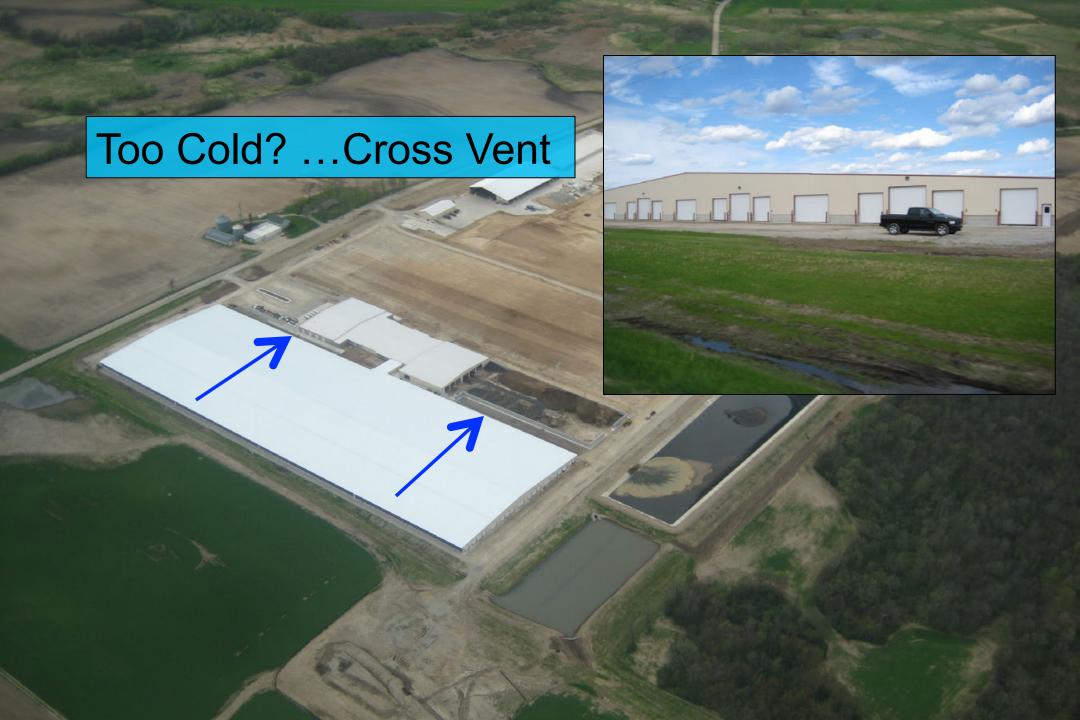
...Or Tunnel Ventilation











Housing Space Requirements

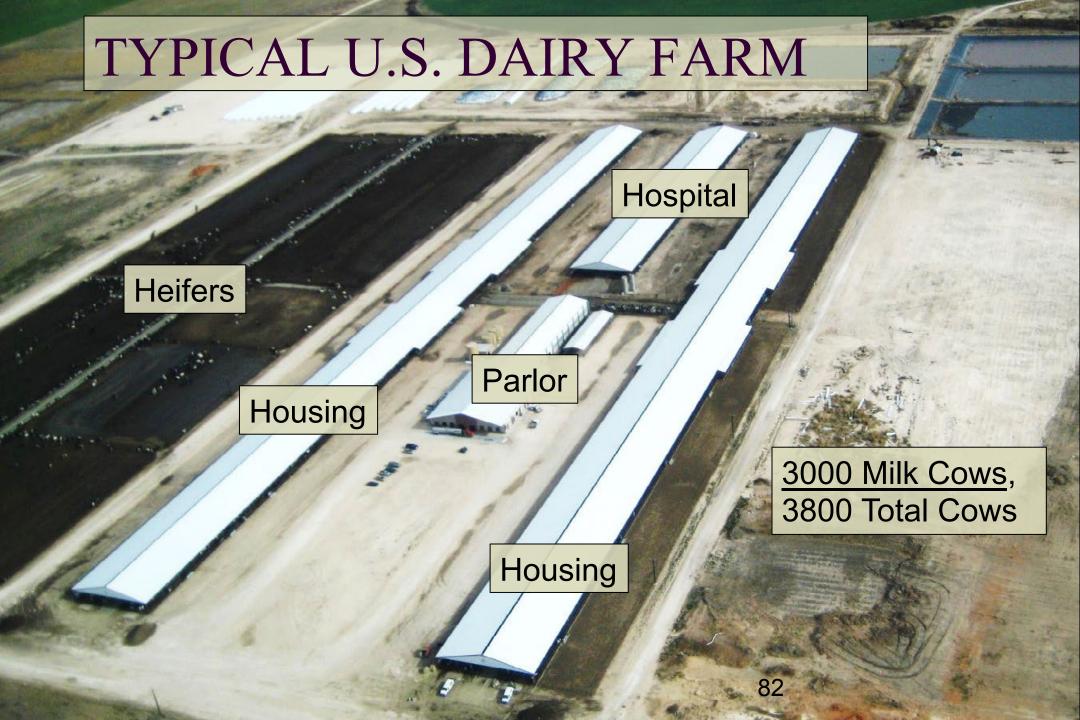
- Dry Lot/ Corrals
- Open Housing (Saudi)
- 4 Row Natural
- 6 Row Natural
- 4 Row Tunnel
- 4 Row Cross Vent

- 56 sm / Cow
- 37 sm / Cow
- 17 sm / Cow
- 14.5 sm / Cow
- 11 sm / Cow
- 9 sm / Cow



There are Choices... Select the Best for Your Farm





FACILITY DEVELOPMENT OVERVIEW

- FREESTALL HOUSING FOR 3800 (MILKING PLUS DRY COWS)
- SPECIAL NEEDS AREA (MATERNITY, HOSPITAL, LAME ETC.)
- 80 STALL ROTARY PARLOR
- FEED STORAGE AND MIXING AREA
- WASTE MANAGEMENT SYSTEM



TYPICAL 3000 DAIRY FARM







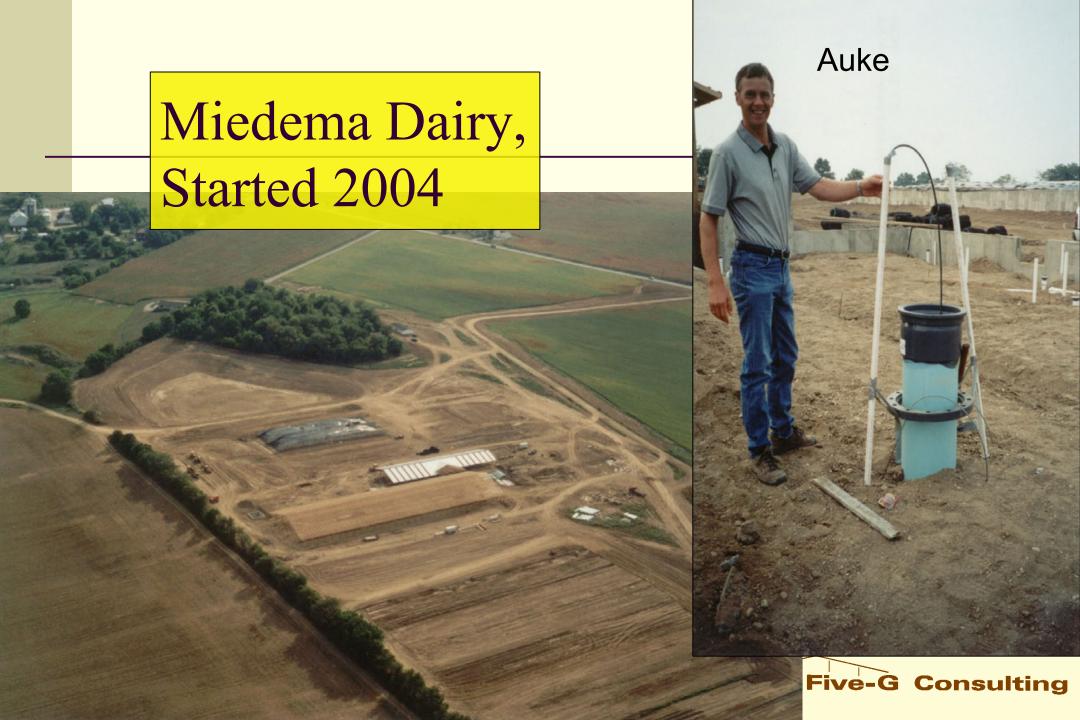


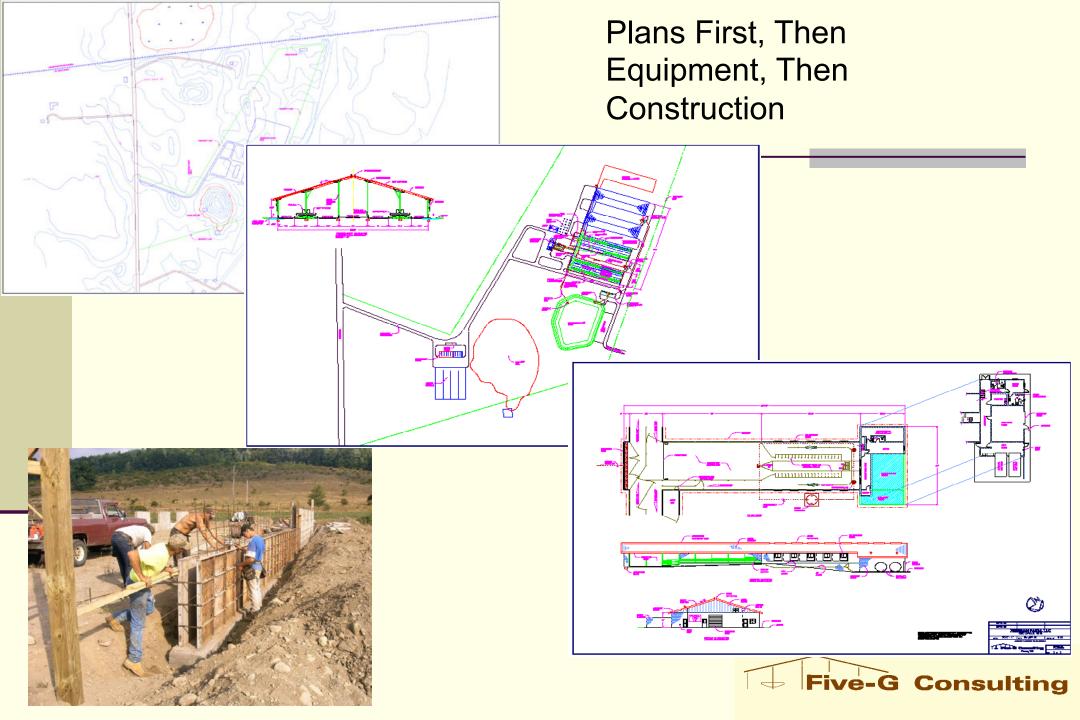
3000 MILKING DAIRY FARM

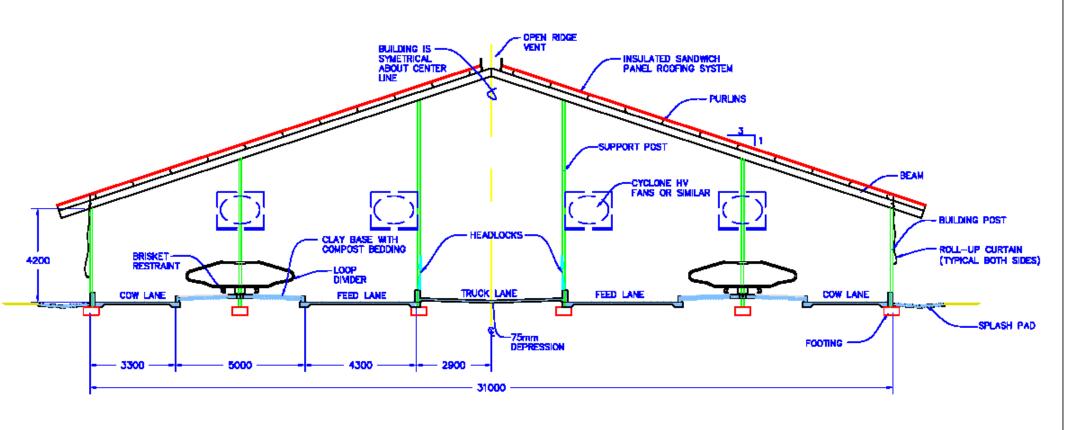
FACILITY DEVELOPMENT OVERVIE



- 3 YEARS FACILITY WILL BE CONSTRUCTED & STAFF TRAINED
- 3 YEARS TO GROW HERD TO MILK 3000 COWS
- 3 YEARS TO ACHIEVE 110MT/DAY PRODUCTION
- TOTAL FACILITY COST APPROX \$20M USD

























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The <u>Second</u> Largest Paris. In Texas.



